AC

Quarterly report

Consolidates as favorites due to higher profitability

- Arca reported positive figures and in line with estimates, while profitability continues to show remarkable performance in the face of a more favorable cost environment
- The implemented strategies seem positive to us. Advances in digital platform, pricing initiatives and brand entry should continue to drive expansion

A report that should be well received, given the resilience in volumes and the advances in profitability. Figures were in line with our estimates, reflecting revenue growth of +5.0% y/y to MXN 56.1 billion. The advance was mainly driven by higher volumes (+3.2% y/y) due to the good performance of personal water (+16.3% y/y) and still-beverages (7.5% y/y), while South America (+ 12.0% y/y) and Mexico (+1.6% y/y) offset the contraction in the United States (-2.3% y/y). Regarding prices, there were the following variations: Mexico +9.4% y/y for the average per unit without jug and in the US was +14.3% y/y on net price. In particular, cost of sales registered a marginal variation of +1.9% y/y due to a more beneficial environment for raw materials, which was further supported by the strength of the peso. For its part, EBITDA amounted to MXN 11.3 billion (+8.4% y/y), reflecting better costs, price-packaging strategy, and benefits from digitalization of the value chain. In addition, the increase integrates a +40bp expansion in Mexico and +120bp in the United States, offsetting the decrease in South America. Finally, net income grew 11.1% y/y to MXN 5.0 billion, aligned to operating efficiencies. It continues to consolidate good results based on commercial strategies and digitization. The outlook remains positive as the advances in profitability continue to stand out due to the measures implemented, including its digital platform and resilience in consumption, while the expectation of lower cost pressures decreases in the coming quarters. In addition to the above, the financial strength reflected with a ND/EBITDA of 0.6x, and a valuation that we consider attractive with a FV/EBITDA that remained stable at 8.6x, makes us reiterate the company in our selection of favorites.

August 02, 2023

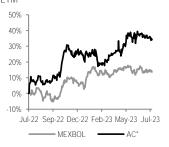
www.banorte.com @analisis_fundam

Carlos Hernández Garcia Senior Strategist, Equity carlos.hernandez.garcia@banorte.com

Marissa Garza Ostos Director of Equity Strategy marissa.garza@banorte.com

| BUY | |
|------------------------|-------------|
| Current Price | \$174.40 |
| PT | \$190.00 |
| Expected Dividend | \$3.50 |
| Dividend (%e) | 2.0% |
| Upside Potential | 11.0% |
| Max – Min 12m | 183.0-127.8 |
| Market Cap (US\$m) | 18,017 |
| Shares Outstanding (m) | 1,720.8 |
| Float | 25.0% |
| Daily Turnover (\$m) | 350.1 |
| Valuation Metrics LTM | |
| FV/EBITDA | 8.6x |
| P/E | 18.1x |
| MSCI ESG Rating* | Α |

Relative performance to Mexbol LTM



Winners of the 2023 award for the best economic forecasters in Mexico, awarded by Focus Economics.



| Financial Statements | 6 | | | |
|----------------------|---------|---------|---------|---------|
| | 2021 | 2022 | 2023E | 2024E |
| Revenue | 183,366 | 207,785 | 224,556 | 240,748 |
| Operating Income | 25,362 | 30,587 | 33,139 | 36,134 |
| EBITDA | 35,405 | 39,621 | 43,290 | 46,882 |
| EBITDA Margin | 19.3% | 19.1% | 19.3% | 19.5% |
| Net Income | 12,282 | 15,503 | 19,794 | 22,560 |
| Net Margin | 6.7% | 7.5% | 8.8% | 9.4% |
| | | | | |
| Total Assets | 258,027 | 256,300 | 270,085 | 272,056 |
| Cash | 32,117 | 27,761 | 31,396 | 36,707 |
| Total Liabilities | 107,890 | 108,446 | 107,663 | 289,020 |
| Debt | 52,529 | 48,849 | 50,483 | 51,311 |
| Common Equity | 120,377 | 117,625 | 130,470 | 130,583 |

Source: Banorte

| | | n | DVARIALL FORECASTER - MEXICO | |
|-----------------------|--------------|-------|------------------------------|-------|
| Valuation and Finance | cial metrics | | | |
| | 2021 | 2022 | 2023E | 2024E |
| FV/EBITDA | 9.9x | 8.7x | 7.9x | 7.3x |
| P/E | 24.5x | 18.9x | 14.8x | 12.7x |
| P/BV | 2.5x | 2.5x | 2.5x | 2.5x |
| | | | | |
| ROE | 10.2% | 13.2% | 15.2% | 17.3% |
| ROA | 4.8% | 6.0% | 7.3% | 8.3% |
| EBITDA/ interest | 15.4x | 23.2x | 22.9x | 22.4x |
| Net Debt/EBITDA | 0.6x | 0.5x | 0.4x | 0.3x |
| Debt/Equity | 0.4x | 0.4x | 0.4x | 0.4x |

This document is provided for the reader's convenience only. The translation from the original Spanish version was made by Banorte's staff. Discrepancies may possibly arise between the original document in Spanish and its English translation. For this reason, the original research paper in Spanish is the only official document. The Spanish version was released before the English translation. The original document entitled "AC: Se consolida en favoritas ante mayor rentabilidad" was released on July 21, 2023. Document for distribution among public



AC - 2Q23 results MXN, million

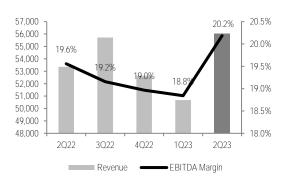
| Concept | 2Q22 | 2Q23 | Var % | 2Q23e | Diff % vs Estim. |
|------------------|--------|--------|-------|---------|---------------------|
| Revenue | 53,363 | 56,051 | 5.0% | 57,099 | -1.8% |
| Operating Income | 8,136 | 9,159 | 12.6% | 9,022 | 1.5% |
| Ebitda | 10,436 | 11,314 | 8.4% | 11,493 | -1.6% |
| Net Income | 4,222 | 4,693 | 11.1% | 5,320 | -11.8% |
| Margins | | | | | |
| Operating Margin | 15.2% | 16.3% | 1.1pp | 15.8% | 0.5pp |
| Ebitda Margin | 19.6% | 20.2% | 0.6pp | 20.1% | 0.1pp |
| Net Margin | 7.9% | 8.4% | 0.5pp | 9.3% | -0.9pp |
| EPS | \$2.45 | \$2.73 | 14.0% | \$3.092 | -11.8% |

| Income Statement | | | | | |
|------------------------------|---------|---------|---------|--------|--------|
| Year | 2022 | 2023 | 2023 | Change | Change |
| Quarter | 2 | 1 | 2 | % y/y | % q/q |
| Net Revenue | 53,363 | 50,684 | 56,051 | 5.0% | 10.6% |
| Cost of goods sold | 29,701 | 27,627 | 30,255 | 1.9% | 9.5% |
| Gross profit | 23,663 | 23,057 | 25,796 | 9.0% | 11.9% |
| General expenses | 15,527 | 15,672 | 16,637 | 7.2% | 6.2% |
| Operating Income | 8,136 | 7,386 | 9,159 | 12.6% | 24.0% |
| Operating Margin | 15.2% | 14.6% | 16.3% | 1.1pp | 1.8pp |
| Depreciation | 2,300 | 2,164 | 2,155 | -6.3% | -0.4% |
| EBITDA | 10,436 | 9,550 | 11,314 | 8.4% | 18.5% |
| EBITDA Margin | 19.6% | 18.8% | 20.2% | 0.6pp | 1.3pp |
| Interes income (expense) net | (876) | (893) | (930) | 6.1% | 4.1% |
| Interest expense | 741 | 846 | 906 | 22.2% | 7.1% |
| Interest income | 240 | 575 | 557 | 131.7% | -3.2% |
| Other income (expenses) | | | (133) | N.A. | N.A. |
| Exchange Income (loss) | (249) | (458) | (447) | 79.6% | -2.4% |
| Unconsolidated subsidiaries | 178 | 33 | 48 | -72.9% | 46.8% |
| Income before taxes | 7,438 | 6,526 | 8,277 | 11.3% | 26.8% |
| Income taxes | 2,239 | 2,003 | 2,579 | 15.1% | 28.7% |
| Discontinued operations | | | | | |
| Consolidated Net Income | 5,198 | 4,522 | 5,699 | 9.6% | 26.0% |
| Minorities | 976 | 792 | 1,006 | 3.1% | 27.0% |
| Net Income | 4,222.3 | 3,730.6 | 4,692.8 | 11.1% | 25.8% |
| Net margin | 7.9% | 7.4% | 8.4% | 0.5pp | 1.0pp |
| EPS | 2.393 | 2.168 | 2.727 | 14.0% | 25.8% |

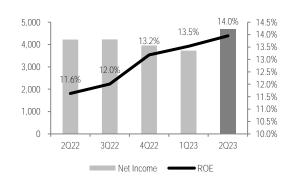
| Balance Sheet (Million pesos) | | | | | |
|-----------------------------------|---------|---------|---------|--------|--------|
| Total Current Assets | 57,497 | 59,501 | 53,406 | -7.1% | -10.2% |
| Cash & Short Term Investments | 30,234 | 27,673 | 23,086 | -23.6% | -16.6% |
| Long Term Assets | 201,164 | 190,460 | 185,235 | -7.9% | -2.7% |
| Property, Plant & Equipment (Net) | 68,160 | 66,015 | 64,925 | -4.7% | -1.7% |
| Intangible Assets (Net) | 59,775 | 55,092 | 53,828 | -10.0% | -2.3% |
| Total Assets | 258,661 | 249,962 | 238,641 | -7.7% | -4.5% |
| Current Liabilities | 38,963 | 49,203 | 45,215 | 16.0% | -8.1% |
| Short Term Debt | 6,746 | 7,866 | 12,909 | 91.3% | 64.1% |
| Accounts Payable | 31,016 | 37,306 | 31,660 | 2.1% | -15.1% |
| Long Term Liabilities | 69,935 | 63,428 | 58,893 | -15.8% | -7.1% |
| Long Term Debt | 45,396 | 39,980 | 35,936 | -20.8% | -10.1% |
| Total Liabilities | 108,898 | 112,631 | 104,108 | -4.4% | -7.6% |
| Common Stock | 149,763 | 147,854 | 147,854 | -1.3% | 0.0% |
| Preferred Stock | 30,384 | 28,583 | 28,797 | -5.2% | 0.7% |
| Total Equity | 119,380 | 119,271 | 119,057 | -0.3% | -0.2% |
| Liabilities & Equity | 258,661 | 260,485 | 251,962 | -2.6% | -3.3% |
| Net Debt | 21,909 | 20,172 | 25,759 | 17.6% | 27.7% |

| Cash Flow (Million pesos) | | | | |
|-------------------------------------|----------|---------|----------|--|
| Cash Flow from Operating Activities | 20,294 | 6,167 | 20,949 | |
| Cash Flow from Investing Activities | (4,499) | (1,738) | (3,442) | |
| Cash Flow from Financing Activities | (12,045) | (2,046) | (12,251) | |
| FX effect on cash | (1,271) | 1,954 | (1,139) | |
| Change in Cash Balance | 20,294 | 6,167 | 20,949 | |
| Source: Banorte, MSE. | | | | |

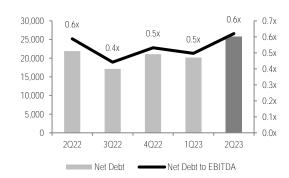
Revenue & EBITDA Margin MXN, million



Net Income & ROE MXN, million



Net Debt & Net debt to EBITDA ratio MXN, million





Certification of Analysts.

We, Alejandro Padilla Santana, Juan Carlos Alderete Macal, Alejandro Cervantes Llamas, Manuel Jiménez Zaldívar, Marissa Garza Ostos, Katia Celina Goya Ostos, Francisco José Flores Serrano, José Luis García Casales, Víctor Hugo Cortes Castro, José Itzamna Espitia Hernández, Carlos Hernández García, Leslie Thalía Orozco Vélez, Hugo Armando Gómez Solís, Yazmín Selene Pérez Enríquez, Cintia Gisela Nava Roa, Miguel Alejandro Calvo Domínguez, José De Jesús Ramírez Martínez, Gerardo Daniel Valle Trujillo, Luis Leopoldo López Salinas, Isaías Rodríguez Sobrino, Juan Carlos Mercado Garduño, Daniel Sebastián Sosa Aguilar, Jazmin Daniela Cuautencos Mora and Andrea Muñoz Sánchez, certify that the points of view expressed in this document are a faithful reflection of our personal opinion on the company (s) or firm (s) within this report, along with its affiliates and/or securities issued. Moreover, we also state that we have not received, nor receive, or will receive compensation other than that of Grupo Financiero Banorte S.A.B. of C.V for the provision of our services.

Relevant statements.

In accordance with current laws and internal procedures manuals, analysts are allowed to hold long or short positions in shares or securities issued by companies that are listed on the Mexican Stock Exchange and may be the subject of this report; nonetheless, equity analysts have to adhere to certain rules that regulate their participation in the market in order to prevent, among other things, the use of private information for their benefit and to avoid conflicts of interest. Analysts shall refrain from investing and holding transactions with securities or derivative instruments directly or through an intermediary person, with Securities subject to research reports, from 30 calendar days prior to the issuance date of the report in question, and up to 10 calendar days after its distribution date.

Compensation of Analysts.

Analysts' compensation is based on activities and services that are aimed at benefiting the investment clients of Casa de Bolsa Banorte and its subsidiaries. Such compensation is determined based on the general profitability of the Brokerage House and the Financial Group and on the individual performance of each analyst. However, investors should note that analysts do not receive direct payment or compensation for any specific transaction in investment banking or in other business areas

Last-twelve-month activities of the business areas.

Grupo Financiero Banorte S.A.B. de C.V., through its business areas, provides services that include, among others, those corresponding to investment banking and corporate banking, to a large number of companies in Mexico and abroad. It may have provided, is providing or, in the future, will provide a service such as those mentioned to the companies or firms that are the subject of this report. Casa de Bolsa Banorte or its affiliates receive compensation from such corporations in consideration of the aforementioned services. Over the course of the last twelve months, Grupo Financiero Banorte S.A.B. C.V., has not obtained compensation for services rendered by the investment bank or by any of its other business areas of the following companies or their subsidiaries, some of which could be analyzed within this report.

Activities of the business areas during the next three months.

Casa de Bolsa Banorte, Grupo Financiero Banorte or its subsidiaries expect to receive or intend to obtain revenue from the services provided by investment banking or any other of its business areas, by issuers or their subsidiaries, some of which could be analyzed in this report.

Securities holdings and other disclosures.

As of the end of last quarter, Grupo Financiero Banorte S.A.B. of C.V. has not held investments, directly or indirectly, in securities or derivative financial instruments, whose underlying securities are the subject of recommendations, representing 1% or more of its investment portfolio of outstanding securities or 1 % of the issuance or underlying of the securities issued. None of the members of the Board of Grupo Financiero Banorte and Casa de Bolsa Banorte, along general managers and executives of an immediately below level, have any charges in the issuers that may be analyzed in this document. The Analysts of Grupo Financiero Banorte S.A.B. of C.V. do not maintain direct investments or through an intermediary person, in the securities or derivative instruments object of this analysis report

Guide for investment recommendations.

| | Reference |
|--------------|---|
| BUY | When the share expected performance is greater than the MEXBOL estimated performance. |
| HOLD SELL | When the share expected performance is similar to the MEXBOL estimated performance. When the share expected performance is lower than the MEXBOL estimated performance. |

Even though this document offers a general criterion of investment, we urge readers to seek advice from their own Consultants or Financial Advisors, in order to consider whether any of the values mentioned in this report are in line with their investment goals, risk and financial position.

Determination of Target Prices

For the calculation of estimated target prices for securities, analysts use a combination of methodologies generally accepted among financial analysts, including, but not limited to, multiples analysis, discounted cash flows, sum-of-the-parts or any other method that could be applicable in each specific case according to the current regulation. No guarantee can be given that the target prices calculated for the securities will be achieved by the analysts of Grupo Financiero Banorte S.A.B. C.V, since this depends on a large number of various endogenous and exogenous factors that affect the performance of the issuing company, the environment in which it performs, along with the influence of trends of the stock market, in which it is listed. Moreover, the investor must consider that the price of the securities or instruments can fluctuate against their interest and cause the partial and even total loss of the invested capital.

The information contained hereby has been obtained from sources that we consider to be reliable, but we make no representation as to its accuracy or completeness. The information, estimations and recommendations included in this document are valid as of the issue date, but are subject to modifications and changes without prior notice; Grupo Financiero Banorte S.A.B. of C.V. does not commit to communicate the changes and also to keep the content of this document updated. Grupo Financiero Banorte S.A.B. of C.V. takes no responsibility for any loss arising from the use of this report or its content. This document may not be photocopied, quoted, disclosed, used, or reproduced in whole or in part without prior written authorization from Grupo Financiero Banorte S.A.B. of C.V.

History of PT and ratings

| Stock | Date | Rating | PT |
|-------|----------|--------|----------|
| AC | 04/27/23 | BUY | \$190.00 |
| AC | 10/26/22 | BUY | \$179.00 |
| AC | 09/19/22 | BUY | \$156.42 |

MSCI ESG Rating scale

| CCC | В | BB | BBB | Α | AA | AAA |
|------|-----|----|--------|---|-----|-----|
| LAGG | ARD | А | VERAGE | | LEA | DER |

^{*}MSCI ESG Rating is an indicator that evaluates companies in Environment, Social and Governance (ESG) metrics.



GRUPO FINANCIERO BANORTE S.A.B. de C.V.

| Alejandro Padilla Santana | Chief Economist and Head of Research | alejandro.padilla@banorte.com | (55) 1103 - 4043 |
|---|--|---|--------------------------------------|
| Raquel Vázquez Godinez | Assistant | raquel.vazquez@banorte.com | (55) 1670 - 2967 |
| Itzel Martínez Rojas | Analyst | itzel.martinez.rojas@banorte.com | (55) 1670 - 2251 |
| Lourdes Calvo Fernández | Analyst (Edition) | lourdes.calvo@banorte.com | (55) 1103 - 4000 x 261 |
| María Fernanda Vargas Santoyo | Analyst | maria.vargas.santoyo@banorte.com | (55) 1103 - 4000 |
| Economic Research | | | |
| Juan Carlos Alderete Macal, CFA | Executive Director of Economic Research and Financial Markets Strategy | juan.alderete.macal@banorte.com | (55) 1103 - 4046 |
| Francisco José Flores Serrano | Director of Economic Research, Mexico | francisco.flores.serrano@banorte.com | (55) 1670 - 2957 |
| Katia Celina Goya Ostos | Director of Economic Research, Global | katia.goya@banorte.com | (55) 1670 - 1821 |
| Yazmín Selene Pérez Enríquez | Senior Economist, Mexico | yazmin.perez.enriquez@banorte.com | (55) 5268 - 1694 |
| Cintia Gisela Nava Roa | Senior Economist, Mexico | cintia.nava.roa@banorte.com | (55) 1103 - 4000 |
| Luis Leopoldo López Salinas | Manager Global Economist | luis.lopez.salinas@banorte.com | (55) 1103 - 4000 x 270 |
| Market Strategy | | | |
| Manuel Jiménez Zaldívar | Director of Market Strategy | manuel.jimenez@banorte.com | (55) 5268 - 1671 |
| Fixed income and FX Strategy | | | |
| Leslie Thalía Orozco Vélez | Senior Strategist, Fixed Income and FX | leslie.orozco.velez@banorte.com | (55) 5268 - 1698 |
| saías Rodríguez Sobrino | Strategist, Fixed Income, FX and Commodities | isaias.rodriguez.sobrino@banorte.com | (55) 1670 - 2144 |
| Equity Strategy | | | () |
| Marissa Garza Ostos | Director of Equity Strategy | marissa.garza@banorte.com | (55) 1670 - 1719 |
| osé Itzamna Espitia Hernández | Senior Strategist, Equity | jose.espitia@banorte.com | (55) 1670 - 2249 |
| Carlos Hernández García /íctor Hugo Cortes Castro | Senior Strategist, Equity | carlos.hernandez.garcia@banorte.com victorh.cortes@banorte.com | (55) 1670 - 2250 (55) 1670 - 1800 |
| luan Carlos Mercado Garduño | Senior Strategist, Technical Strategist, Equity | juan.mercado.garduno@banorte.com | (55) 1103 - 4000 x 17- |
| | Strategist, Equity | juan.mercauo.garuuno@banone.com | (33) 1103 - 4000 X 17- |
| Corporate Debt Hugo Armando Gómez Solís | Senior Analyst, Corporate Debt | hugoa.gomez@banorte.com | (55) 1670 - 2247 |
| Gerardo Daniel Valle Trujillo | Analyst, Corporate Debt | gerardo.valle.trujillo@banorte.com | (55) 1670 - 2248 |
| • | , marjor, conpolate book | gorar dorraino in ajino e zanono iosin | (66) 1676 2216 |
| Ouantitative Analysis Alejandro Cervantes Llamas | Executive Director of Quantitative Analysis | alejandro.cervantes@banorte.com | (55) 1670 - 2972 |
| losé Luis García Casales | Director of Quantitative Analysis | jose.garcia.casales@banorte.com | (55) 8510 - 4608 |
| Miguel Alejandro Calvo Domínguez | Senior Analyst, Quantitative Analysis | miguel.calvo@banorte.com | (55) 1670 - 2220 |
| losé De Jesús Ramírez Martínez | Senior Analyst, Quantitative Analysis | jose.ramirez.martinez@banorte.com | (55) 1103 - 4000 |
| Daniel Sebastián Sosa Aguilar | Senior Analyst, Quantitative Analysis Senior Analyst, Quantitative Analysis | daniel.sosa@banorte.com | (55) 1103 - 4000 |
| Jazmin Daniela Cuautencos Mora | Strategist, Quantitative Analysis | jazmin.cuautencos.mora@banorte.com | (55) 1103 - 4000 |
| Andrea Muñoz Sánchez | Analyst, Quantitative Analysis | andrea.munoz.sanchez@banorte.com | (55) 1103 - 4000 |
| Wholesale Banking | | | |
| rmando Rodal Espinosa | Head of Wholesale Banking | armando.rodal@banorte.com | (55) 1670 - 1889 |
| lejandro Aguilar Ceballos | Head of Asset Management | alejandro.aguilar.ceballos@banorte.com | (55) 5004 - 1282 |
| Alejandro Eric Faesi Puente | Head of Global Markets and Institutional Sales | alejandro.faesi@banorte.com | (55) 5268 - 1640 |
| Alejandro Frigolet Vázquez Vela | Head of Sólida Banorte | alejandro.frigolet.vazquezvela@banorte.com | (55) 5268 - 1656 |
| Arturo Monroy Ballesteros | Head of Investment Banking and Structured Finance | arturo.monroy.ballesteros@banorte.com | (55) 5004 - 5140 |
| Carlos Alberto Arciniega Navarro | Head of Treasury Services | carlos.arciniega@banorte.com | (81) 1103 - 4091 |
| Gerardo Zamora Nanez | Head of Transactional Banking, Leasing and Factoring | gerardo.zamora@banorte.com | (81) 8173 - 9127 |
| lorge de la Vega Grajales | Head of Government Banking | jorge.delavega@banorte.com | (55) 5004 - 5121 |
| uis Pietrini Sheridan | Head of Private Banking | luis.pietrini@banorte.com | (55) 5249 - 6423 |
| izza Velarde Torres | Executive Director of Wholesale Banking | lizza.velarde@banorte.com | (55) 4433 - 4676 |
| Osvaldo Brondo Menchaca | Head of Specialized Banking Services | osvaldo.brondo@banorte.com | (55) 5004 - 1423 |
| 73Valdo Brondo Micrichaca | | alajandra arauza@hanarta.com | (EE) E241 4010 |
| Raúl Alejandro Arauzo Romero | Head of Transactional Banking | alejandro.arauzo@banorte.com | (55) 5261 - 4910 |
| Raúl Alejandro Arauzo Romero | Head of Transactional Banking Head of Corporate Banking | pimentelr@banorte.com | (55) 5004 - 1051 |
| Raúl Alejandro Arauzo Romero René Gerardo Pimentel Ibarrola Ricardo Velázquez Rodríguez Víctor Antonio Roldan Ferrer | | | |